



THE RECRUITER ACADEMY CERTIFIED RECRUITER PROGRAM

Since 1997, our renowned Recruiter Academy Education and Development Solution has educated thousands of recruiters worldwide. Our program is 100% tailored for HEALTHCARE RECRUITERS.

The Recruiter Academy™ by Lean Human Capital is a web-based education program that's 100% designed for healthcare recruiters and concentrates on the key areas proven to have the greatest impact on recruitment performance and talent acquisition. It provides recruiters, recruitment managers, and entire recruitment organizations with a mechanism to validate 'Elite' recruiting performance.

HOW THIS EDUCATION PROGRAM IS DIFFERENT

It takes commitment, dedication, and hard work to become an Elite Recruiter. Our Recruiter Academy Certified Recruiter (RACR) Program is not a crash course. It's delivered over eleven 90-minute live webinar sessions so students can absorb, retain, and apply the concepts and principles gradually over time.

WHAT THE RECRUITER ACADEMY CAN DO FOR YOU

- Manage unrealistic hiring manager expectations and drive a lean, efficient hiring process
- Develop a time management strategy when you have difficult-to-fill searches and large requisition loads
- Find top, passive talent when you have limited time, money, and resources for sourcing
- Engage top, passive talent; get candidates to respond to outreach and build instant rapport
- Land top, passive talent; master the art and science of candidate assessment, negotiation, and defusing counter offers

BENEFITS OF ATTENDING THE RECRUITER ACADEMY

- Participate in our Lean Human Capital Elite Recruiter Competency & Skill Self-Assessment Study and compare your results to thousands of other recruiters from around the world
- Become a Recruiter Academy Certified Recruiter
- Receive 16.5 PDCs for the SHRM-CP™ or SHRM-SCP™, 15 HRCI credits or 16.5 NAHCR CHCR credits
- Access behavior conditioning tools including elite recruitment best practices, retention contests, 90-day action plans, etc. to ensure course content is retained and applied
- Get a one-year membership to the RACRx program which includes:
 - › Quarterly advanced education webinars
 - › Quarterly retention webinars
 - › Exclusive access to the latest recorded RACR module educational webinars
 - › Exclusive online access to the latest RACR methodologies, tools, forms, and techniques

REVIEW DEPLOYMENT PLANNING AND IMPLEMENTATION STRATEGY

During the final review, we prepare recruiters to become a Recruiter Academy Certified Recruiter. We provide instruction on how to create a Deployment Plan of Action, and include a detailed road map on how to develop a customized plan of action.

Requirements for certification:

- Attend all sessions
- Develop an approved Deployment Plan of Action
- Pass all the Module Retention Quizzes
- Pass RACR Certification Exam

PRICING

The cost to attend
The Recruiter Academy
Certified Recruiter
Program is \$1,795
per student.

A group of three
or more is \$1,595
per student.



11 LIVE WEBINAR SESSIONS

01. SUCCESS ATTRIBUTES OF ELITE RECRUITERS

OVERVIEW: Share best practices and common success attributes of Elite Recruiters and discuss what it takes to become one. In addition, we will provide an agenda or timeline for our Recruiter Academy Certified Recruiter Program and discuss the commitment and expectations from all parties involved (recruiters, coordinators, supervisors, executive management, etc.).

ACTION ITEMS:

- All recruiters do a self-assessment of their strengths, weaknesses, and areas they want to improve on or learn more about, for review with Recruiter Academy Instructor and their direct supervisor
- Develop Passion Statement

02. TIME MANAGEMENT: THE PERFECT WEEK, A PERFECT DAYSM

OVERVIEW: We will review best practices from leading experts on time management, personal achievement, motivation, planning, organization and avoiding procrastination that will equip recruiters with methodologies, tools and techniques to develop an action plan and a structured daily routine. Recruiters will learn how to prioritize critical tasks and improve daily efficiency by more than 50%.

ACTION ITEMS:

- Create The Perfect Week, A Perfect DaySM routine and review/share with Supervisor. Implement for 21 days. Review/share successes and challenges with implementation

03. STRATEGIC CONSULTING | CLIENT MANAGEMENT

OVERVIEW: Teach recruiters how to be effective business partners with their hiring managers. We define which recruitment performance metrics are meaningful to track based on what is important to key customers. We will teach students how to use metrics to quantify their performance relative to speed, efficiency, cost, quality of hire and productivity. Utilizing a case study from class participants, we will teach students how to build a performance scorecard to quantify ROI, justify resources, set service level agreements, and manage their business by data and fact. Additionally, we will equip recruiters with ideas and tools to build relationships and gain credibility with their hiring managers.

ACTION ITEMS:

- Develop/implement your Strategic Scorecard to measure your success as outlined in this session
- Review performance metrics with your supervisor every 90 days
- Start attending line of business regular status meetings and share performance metrics (and continuous improvement strategies) every 90 days

04. TACTICAL CONSULTING | CLIENT MANAGEMENT

OVERVIEW: Teach recruiters how to conduct a structured intake session with a hiring manager to thoroughly define an open requisition. We will equip recruiters with the techniques and tools to completely define the position and the attributes and competencies of a successful candidate. They will learn how to work with difficult hiring managers that won't take the time to engage in this process or have unrealistic expectations. In addition, we will walk through a methodology to help prioritize the position, define service level agreements, and engage the manager in developing a sourcing and search strategy, allowing the recruiter to take some ownership of the process.

ACTION ITEMS:

- Perform a Structured Intake Session with hiring manager and share/review results with supervisor
- Develop Rounding Schedule with your customers! Start setting up Batch Interview Days and/ or Batch Submit Meetings with your hiring managers to review qualified candidates
- Implement Weekly Communication Rhythm!



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05. SOURCING TOP TALENT 101: SEARCH AND CANDIDATE PIPELINING STRATEGIES

OVERVIEW: Recruiters will learn how to build a proactive search strategy and inject creativity into their sourcing process. We will discuss how to create a knowledgebase of sourcing ideas and equip recruiters with 15+ tools and techniques to source passive candidates for little-to-no cost, without requiring extra time. In addition, recruiters will learn time proven tactics to proactively generate referrals from their Centers of Influence (COIs) and develop a proactive Candidate Relationship Management (CRM) program.

ACTION ITEMS:

- Perform a “mindstorm” for any volume hiring positions for which you are struggling to find top talent
- Put your “mindstorm” to work by incorporating your action items into The Perfect Week, A Perfect Day routine
- Create a shared drive for recruiters to build a sourcing knowledgebase
- Create a proactive CRM program

06. SOURCING TOP TALENT 201: THE BUILDING BLOCKS OF THE SEARCH

OVERVIEW: The right candidates, passive or active, can’t be found if you don’t use the building blocks of a successful search string. In this session, we will lay the foundation for understanding the importance of – and how to identify – keywords. We will also explain the four most commonly used Boolean operators. A thorough understanding of these Boolean operators, combined with the right keywords, will help uncover candidates you may be missing.

ACTION ITEMS:

- Practice Boolean operators so you can become an expert
- Begin developing your Sourcing Flow Worksheet

07. SOURCING TOP TALENT 301: ADVANCED & CREATIVE WAYS TO EVOLVE YOUR SEARCH STRATEGY

OVERVIEW: In this powerful session, we will teach you the most important elements to find talented professionals electronically. We will teach you effective ways to source passive candidates using the most popular search techniques that take both your limited time and budget into account. You will learn fast, efficient methods for harvesting profiles from social networks (Facebook, LinkedIn, and other websites) to uncover profiles not in your network, as well as ways to deep dive into the Internet for labor pools of talent. Not a programmer? That’s OK, we’ll show you easy ways to find resumes via the Internet that are not on job boards. We will also talk about new sourcing tools emerging on the market that may help open the doors to new sources of candidates.

ACTION ITEMS:

- Identify your Critical, Difficult, and Visible (CDV) positions that require a passive candidate search; determine where these candidates live, work, and “hang-out” online. Set timeline goals for joining those communities
- Practice the site command in Google
- Practice advanced resume search techniques in Google

08. ENGAGING TOP TALENT 101: EFFECTIVE INBOUND STRATEGIES

OVERVIEW: In this session, we will provide best practices for recruitment marketing as well as for developing compelling job postings, proactive employee referral programs, re-targeting campaigns, and more. In addition, we will provide updates on emerging tactics, like geo-fencing and texting, to convert talent prospects into interested candidates.

ACTION ITEMS:

- Implement a compelling job posting methodology to increase the conversion rate of applicants who scan your postings
- Deploy new inbound sourcing techniques to improve your prospect-to-candidate conversion rate



11 LIVE WEBINAR SESSIONS

09. ENGAGING TOP TALENT 201: EFFECTIVE OUTBOUND STRATEGIES

OVERVIEW: We will share best practices and provide a detailed roadmap on how to engage and recruit top candidates who don't organically find you. Recruiters will learn how to craft compelling value proposition and recruitment messages that will increase email and voicemail response rates by 50%. We will discuss an indirect, networking approach that will enable you to turn a would-be "no" into a referral and help you avoid the potential friction you'd receive by recruiting from your competitors. We will demystify the cold call and teach recruiters how to help break the ice, overcome the initial awkwardness of a call, and quickly build rapport with a prospect.

ACTION ITEMS:

- Start crafting and delivering compelling value proposition messages to engage top talent
- Develop and implement your communication cadence to get more candidates to respond FASTER

10. PERFORMING A STRUCTURED CANDIDATE INTAKE SESSION

OVERVIEW: We will provide recruiters with a structured five-step pre-screening methodology (Candidate Intake Session) that will allow them to develop candidate rapport, assess their candidate's skills and abilities, identify candidate's career motives, gain insight into their Centers of Influence (for networking), set service level agreements and start the pre-closing process. Recruiters will learn how to take control of the process while developing a relationship with the candidates and educating them on the opportunity. In addition, we will discuss how to perform a structured Interview Preparation Session with a candidate.

ACTION ITEMS:

- Customize the Candidate Intake Session Form for consistent use with candidates
- After the next 5 Candidate Intake Sessions, meet with your mentor/coach and review the candidate's non-monetary Motives to Move and negotiation factors
- Develop and customize your Candidate Interview Preparation Checklist

11. EFFECTIVE CANDIDATE CLOSING BEST PRACTICES & FINAL CERTIFICATION REVIEW

OVERVIEW: In this session, we will provide tried and proven candidate closing best practices. We will teach recruiters how to develop an "Apples to Apples" career comparison that will provide objective reasons a candidate should accept the offer. Recruiters will learn techniques on pre-closing, "The Take-Away", debriefing with candidates after the interview, delivering offers, defusing counteroffers, and effective onboarding tactics.

ACTION ITEMS:

- Utilize the "Pre-Close" tactic throughout the closing process (start during Candidate Interview Preparation discussion)
- Start using "The Take-Away" with candidates who might have negotiation challenges
- Start using The Career Comparison Form when working with candidates you feel will be difficult to close. Review the Career Comparison Form with hiring manager before you use with candidate
- Develop and use Candidate Post Interview Debrief Checklist after hiring manager interview



About HealthcareSource

With more than 3,000 healthcare customers, HealthcareSource® offers the only comprehensive talent management suite designed specifically to help healthcare systems grow and thrive in an ever-changing industry. The HealthcareSource Quality Talent Suite™ offers talent acquisition, performance and compensation, behavioral assessments, learning software, and advisory services to enable hiring and retaining quality talent for your organization to provide quality care. Several HealthcareSource talent management solutions have earned the exclusive endorsement of the American Hospital Association (AHA). The company is privately held and consistently earns high marks for client satisfaction and retention. HealthcareSource has been recognized in Healthcare Informatics 100, Modern Healthcare's "Healthcare's Hottest," Inc. 500/5000, Deloitte Technology Fast 500, and Becker's "150 Great Places to Work in Healthcare" list.

Contact us at:
solutions@healthcaresource.com,
 800.869.5200

Visit us at:
www.healthcaresource.com

